



SAHATHAI TERMINAL
PORT

"ALL THE RIGHT CONNECTIONS"

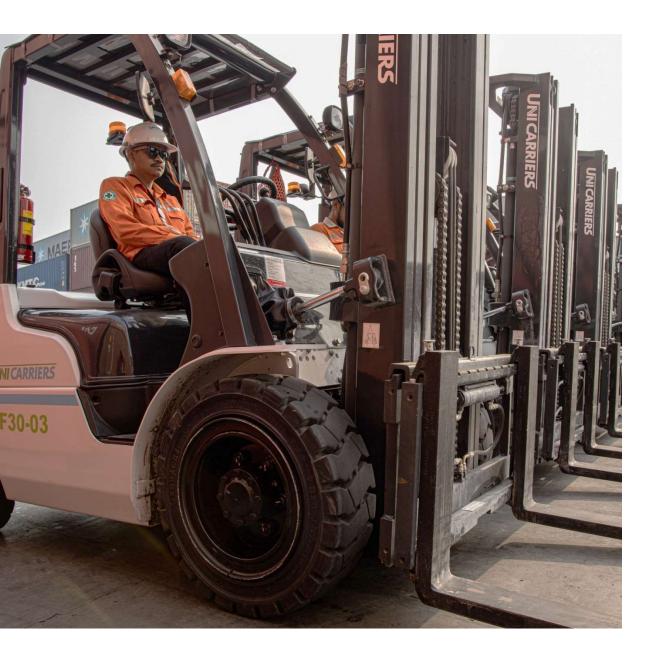


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Some statements made in this material are forward-looking statements with the relevant assumptions, which are subject to various risks and uncertainties. These include statements with respect to our corporate plans, strategies and beliefs and other statements that are not historical facts. These statements can be identified by the use of forward-looking terminology such as "may", "will", "expect", "anticipate", "intend", "estimate", "continue" "plan" or other similar words.

The statements are based on our management's assumptions and beliefs in light of the information currently available to us. These assumptions involve risks and uncertainties which may cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Please note that the company and executives/staff do not control and cannot guarantee the relevance, timeliness, or accuracy of these statements.







OUTLINE

- Company Overview
- Industry Update
- Financial Highlights Q3/2021
- Business Outlook 2021



COMPANY OVERVIEW



Sahathai Terminal Group Overview



Company's Vision

"To become leader in total logistics service with innovation and solution that truly meet customer's need"

Terminal



- 1. Feeder terminal
- 2. Barge terminal and barge transportation
- 3. Container Freight Station
- 4. Container Depot

In-land transportation



In-land container transportation by truck fleets

Warehouse & Yard



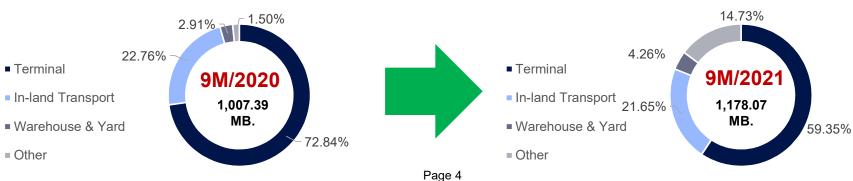
Warehouse and yard rental

Others



Freight forward

4 Business Units with Terminal as our core business



Group Structure





Sahathai Terminal (PORT)			
Business	 Commercial Terminal for international and domestics uses Logistic services 		
Capital	THB 511 million (Registered) THB 304 million (Paid-up)		

CG SCORE: 5/5

	Subsidiary			ı	Associate		
	51.00%	99.99%	99.99%		55.00%	40.00%	25.00%
	Bangkok Barge Terminal (BBT)	Bangkok Container Depot Service (BCDS)	Bangkok Trucking Service (BTS)		Bangkok River Terminal (BRT)	Bangkok Barge Services (BBS)	Bangkok Logistic Park (BLP)
Business	Commercial Terminal for domestic use	Empty Container Depot Services	In-land Transportation		commercial international port project.	Barge Fleet Management	Warehouses and industrial properties in Thailand
Capital	THB 235 million	THB 200 million	THB 5 million		THB 150 million (paid up 25% THB 37.5 million)	THB 30 million	THB 300 million
Shareholder	Sahathai Terminal 51% MOL Liner Ltd. 49%	Sahathai Terminal 99.99%	Sahathai Terminal 99.99%		Sahathai Terminal 55% Mitrphol Sugar 45%	Sahathai Terminal 40% Global Thai Depot ^{/1} 30% Medlog SEA ^{/1} 30%	Frasers Property 75% Sahathai Terminal 25%

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Company Strategies



Provide comprehensive logistics services



International Standard







Technology



<u>Purchased software (TOS)</u> Resource optimization tool



OCR recorder
CCTV read and record image of container no. & license plate



X-ray machine

Sahathai Terminal





Online Service

- Online tracking
- Line official account
- · Online payment
- PORT member

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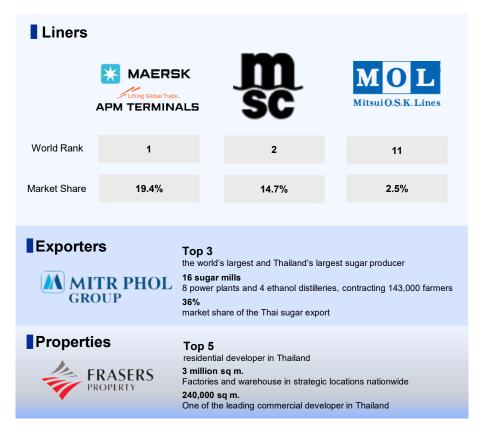
Company Strategies



Prime Location



Customer Relations & Strategic Partner



One-stop Solution Provider



Terminal

Expert in terminal handling business

Sahathai Terminal



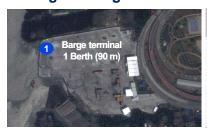
Operating areas	Type of Services	Types of Crane	Main Equipment	Customer References
89 of 116 Rais are utilized for Terminal handling (Lease 100%)	Feeder & Barge terminal Barge transportati on	4 Gantry cranes2 Jib cranes2 RTG cranes1 Mobile habour crane	Reach stackersSide stackersYard trucksMaterial handling equipment	CMA CGM ZIM Hapag-Lloyd SEALAND HAPAGE CONTROL OF THE CONTROL OF

Container Throughput



■ Water transport In-land transport

Bangkok Barge Terminal



Operating areas	Type of Services	Types of Crane	Main Equipment	Customer References
39 Rais (Own 36%)	Barge terminal Barge transportation	• 2 Jib cranes	Reach stackersYard trucksMaterial handling equipment	OCEAN NETWORK EXPRESS

Remark: Container throughput on the Company, BBT, and service provided to other ports

BOI Privilege

8 years ended May 2023

BBT

8 years ended Oct 2024

BBS

8 years ended Oct 2025

High efficiency of terminal operating system from professional platform



In-house developed software (PMS)

Booking arrangement and electronic data interchange (EDI), Container depot, CFS



Purchased software (TOS) Resource optimization tool

- Efficiency on berth planning, crane scheduling, loading/unload sequencing and space planning
- Cost reduction on redundant full-time employees
- High creditability in terminal operation to customers
- Ability to initiate terminal business in new ports in the future

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One-stop Solution Provider



9M/2021

Terminal Container Freight Station Sahathai Terminal **Container Throughput Operating areas** Type of Services **Main Equipment** 12 Rais · Stuffing · Outsourcing equipment and Unit: '000 (TEUs) Unstuffing workers (Lease 33% Unstuffing Stuffing Own 66%) YoY -6.52% 60 6.32 5.93 Stuffing LCL/FCL 50 5.74 1.95 Shipper **Exported goods** 30 45.45 20 40.33 33.17 Consignee Imported goods LCL/FCL Unstuffing 9M/2021 2018 9M/2020 **Container Depot Bangkok Container Depot Service Operating areas Type of Services** Main Equipment No. of serviced containers 37 Rais - Current Cleaning Outsourcing onwards equipment and Unit: '000 (TEUs) Repair & Maintenance workers (Own 100%) Lifting YoY -9.54% 200 Storage 150

Container depot service

(Returned by Consignee)

Reposition Container

(Imported by shipping agents)

Consignee Return Container: service fee charged to Agents/Consignee Page 9

Exported goods

Return to Shipping agents/

Reposition Container: service fee charged to Agents

Exporters for stuffing

One-stop Solution Provider



Terminal In-land Transportation General & Freezone Areas Freight Forward

In-land Transportation Operating areas Type of Services **Main Equipment** No. of serviced containers Unit: '000 (Containers) Bangkok/ In-land container · Outsourcing trucks and transportation by drivers Samutprakarn/ Serviced Containers 120 trucks Chonburi YoY +2.60% 100 Chonburi (Laemchabang) Bangkok/Samutprakarn and **Destination** Laemchabang **Exporter** 109.95 Warehouse Service in Laem-chabang area 80.36 40 Port 20 33.89 Factory Importer 2018 2019 2020 9M/2020 9M/2021

General & Freezone Areas

Sahathai Terminal



General warehouse



Leasable area : 12,440 sqm

Tenant : 3 tenants (companies in foods, steel, ceramic, can, etc.)

Bonded Warehouse

Contract period: 1-3 years

Freezone Areas



Freezone yard
Service storage
yard to customers

Leasable area : 11,640 sqm

Freight Forward



Shipment organization for customers to ship imported/exported products from/to desired destinations through water transportation Strategic networks with worldwide shipping agents

Revenue



HB million

YoY +1,182%

171.78

Revenue

180
140
120
120
130
80
60
32.99
30.05
15.00
13.40

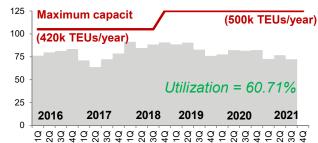
2018
2019
2020
9M/2020
9M/2021



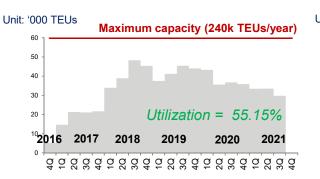
Covered investment to capture growth

Container Throughput - Sahathai

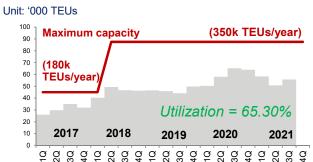
Unit: '000 TEUs Potential upside after container depot is moved to BCDS

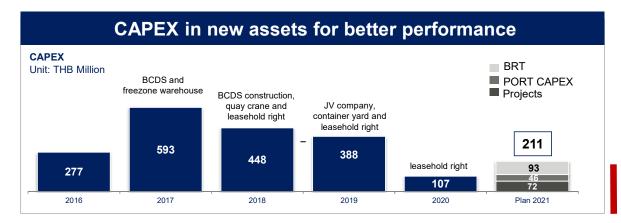


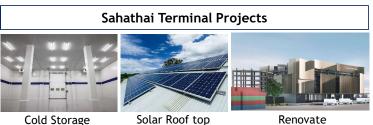
Container Throughput - BBT



Container Throughput - Depot







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INDUSTRY UPDATE



Industry Update - Global



Market Trend



- GDP growth failed to accelerate further in Q3, as the supply shortages provided an increasing drag on industrial output.
- Vessel delays are expected to continue to cause capacity shortages
- Vietnam lifts some COVID restrictions
- Cargo demand remains strong across the globe, driven primarily by North America imports
- Equipment availability in Asia to remain tight in the coming months

Source: A.P. Moller - Maersk / Deutsche Bank

Equipment Availability

Country	20DRY	40DRY	40HDRY	45HC	40HCRF
China	•	0	0	•	•
Japan	•	•	•	NA	•
Korea	•	•	0	•	•
Vietnam	•	•	•	•	•
Myanmar	•	•	•	•	•
Cambodia	•	•	•	•	
Thailand	•	•	•	•	
Malaysia	•		•	•	•
Singapore	•	•	•	•	•
Indonesia	•	•	•	0	•
Philippines	•		•	•	
Australia	•	•	•	NA	•
New Zealand	•	•	•	NA	•

*Green colour indicates the equipment availability is enough to cover demand forecast; Yellow colour indicates it's tight to cover demand forecast; Red colour indicates it's insufficient to cover demand forecast.

Source: A.P. Moller - Maersk

Industry Update - Global



Major Ports Update

	Less than 1 day	1-3 days	More than 3 days
Asia-Pacific	Xiamen, Tauranga	Busan, Qingdao, Ningbo, Yantian, Shekou, Singapore, Tanjung Pelepas, Port Klang, Lyttelton	Shanghai, Nansha, Hong Kong, Sydney, Melbourne
Rest of World	Charleston, Lome	Antwerp, Bremerhaven, Rotterdam, Oakland, Tema, Cape Town, Port Elizabeth	Felixstowe, Colombo, Long Beach, Los Angeles, Vancouver, Seattle, Prince Rupert, Savannah, Houston, Apapa, Tin Can, Cotonou, Onne, Durban, Dar Es Salaam, Sudan

Source: A P Moller - Maersk

- **Ports in China** are working well with some disruptions from weather, i.e. typhoons affecting South China.
- Ports in South East Asia such as Vietnam (Haiphong, Da Nang, Qui Nhon), Malaysia (Kuantan), and Philippines (Cebu, Manila, Batangas and Subic) still face feeder capacity bottlenecks and restrictions for new bookings. Port of Tanjung Pelepas is seeing increased congestion.
- Port of Busan has seen an improvement in congestion levels with vessel waiting times forecast to be around 3 days following the implementation of contingency measures.
- Port of Los Angeles and Port of Long Beach continue to be severely congested with +60 vessels waiting at anchorage with lengthy waiting times of 8-17 days and 15 days respectively. All large vessels are limited to 4 gangs in LA, so for large vessels the waiting time is expected to be 11-20 days in total.
- Port of Seattle continues to struggle with long waiting times of 28 days.
- UK ports are experiencing port congestion and inland moves are heavily
 affected by driver shortages. We have been working tirelessly to reduce
 the yard density and as a result, Felixstowe gate has reopened for empty
 returns as of Friday Oct 15th noon. However, the situation remains critical
 and we are reviewing further ocean network actions. Click here to stay
 updated on Maersk global advisory regarding Felixstowe and current
 supply chain challenges..

Industry Update - Global



Summary Ocean Transport Trend



Demand for logistics services remained strong in Q3 and is likely to continue into Q4 due to high levels of consumer spending and corporate capital expenditure in the US, although sales in Europe plateaued in Q3. But challenges remain with semiconductor shortages and other production bottlenecks impacting attempts to rebuild inventories especially in the US and Europe. The supply-side of the logistics industry continued to be disrupted by COVID-19 and capacity shortages: container availability and air capacity remained tight, waiting times for vessels outside of ports remained lengthy, and warehousing capacity continued to be a bottleneck. The result has been equipment shortages and challenged supply chain management services.

Industry Update – Thailand Q3/2021

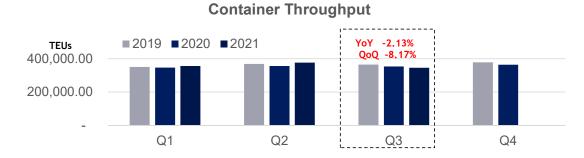






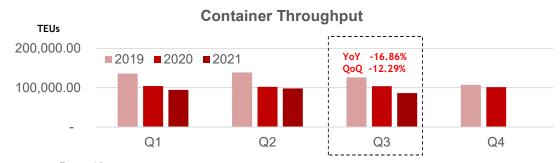


Bangkok Port





Private Port



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Source : BSAA

Industry Update – River Port in Bangkok



From announced capacity of Bangkok Port by the government

Source: Bangkok Ship owners and Agents Association (BSAA)

Based on domestic throughput volume (export and import) for 2020

Based on domestic throughput volume (export and import) for 9M/2021

SAHATHAI Bangkok Port (Klong Toev Port) Sahathai Terminal Owned by Port Authority of Thailand International throughput: 0.12 M. TEUs/1/ 0.069 M. TEUs/2 International throughput: 1.42 M. TEUs /1/ 1.08 M. TEUs/2 Domestic throughput: 0.19 million TEUs /4 / 0.18 M. TEUs/5 7 International Berth, with 14 quay gantry cranes 1 International Berth, with 3 quay gantry cranes and 1 mobile harbor crane. Container vard of 148k sqm 2 Domestic Berth, with a jib crane each. Estimated capacity: 1.34 M TEUs/3 Bangkajao Container yard of 60,929 sgm. The biggest container terminal in Bangkok. Over utilized capacity Poo Jao Container Terminal **Bangkok Barge Terminal** Owned by Regional Container Lines PCL group (RCL) and Thai Sugar Domestic throughput: 0.15 M. TEUs /4 / 0.097 M. TEUs/5 Terminal PCL group (TSTE) 1 Domestic Berth, with 2 iib cranes. International throughput: 0.089 M. TEUs /1/ 0.043 M. TEUs/2 Container yard of 30,021 sqm. 1 International Berth, with 2 mobile harbor cranes. The port has just been open in 2016 for domestic shipment Container vard of 36k sqm. The port has just been open in 2016. **Bangkok River Terminal** Thai Connectivity Terminal Planned opening in 2023 Owned by The Siam Cement PCL group (SCG) and PSA 1 International Berth, with 3 quay gantry International throughput: 0.045 M. TEUs 1/1 / 0.050 M. TEUs/2 Plan capacity 0.24 TEUs 1 International Berth, with 2 mobile harbor cranes. Container yard of 73,048 sqm Container yard of 40k sqm. Mainly used by SCG group. Siam Suksawat Terminal Owned by Siam gas and Petrochemical PLC group (SGP), Operated by **Unithai Container Terminal** Owned by United Thai Shipping Corporation River Port Investment Pte. (Singapore) International throughput: 0.11 M. TEUs /1/ 0.075 M. TEUs/2 International throughput: 0.00 M. TEUs/1 / 0.00 M.TEUs/2 1 International Berth, with 3 quay gantry cranes 1 International Berth, with 2 quay gantry cranes. Container yard of 60k sqm. Container vard of 40k sam 3243 The port has just been open in 2016. Based on international throughput volume (export and import) for 2020 Remark: Based on international throughput volume (export and import) for 9M/2021

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- Joint venture between 1. Bangkok Modern Terminal, a private terminal operator 2. Pacific International Lines Pte, a shipping line 3. Eastern Maritime (Thailand), a shipping agency.
- International throughput: 0.054 M. TEUs^{/1}/ 0.040 M. TEUs^{/2}
- 1 International Berth, with 3 mobile harbor cranes

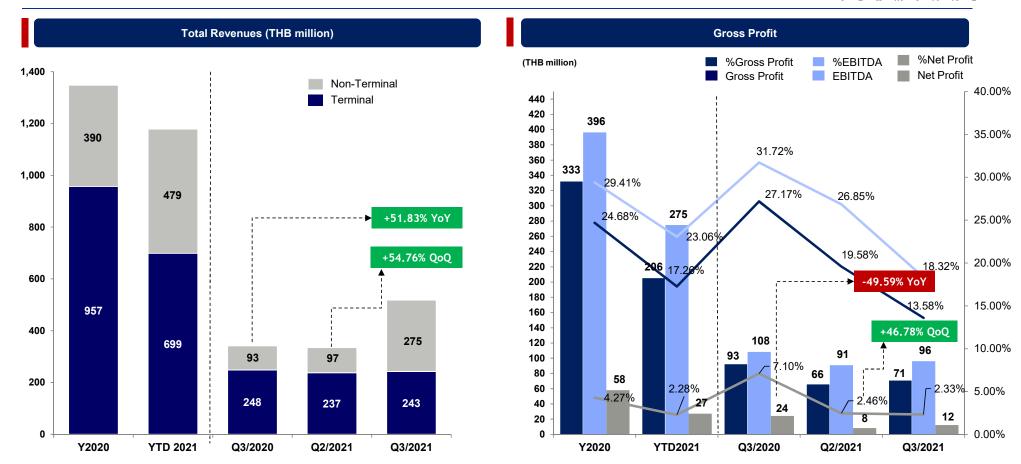


FINANCIAL HIGHLIGHT



Overall performance – Consolidated

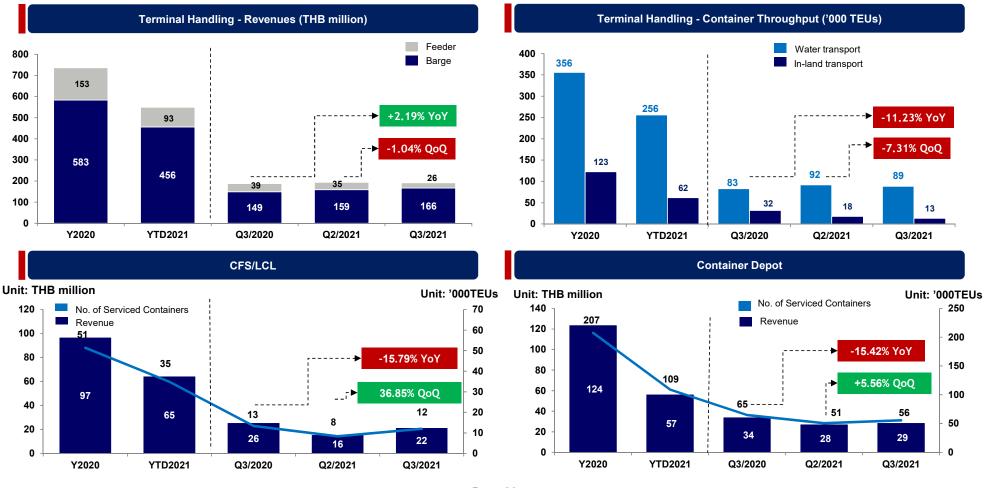




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Terminal Activities

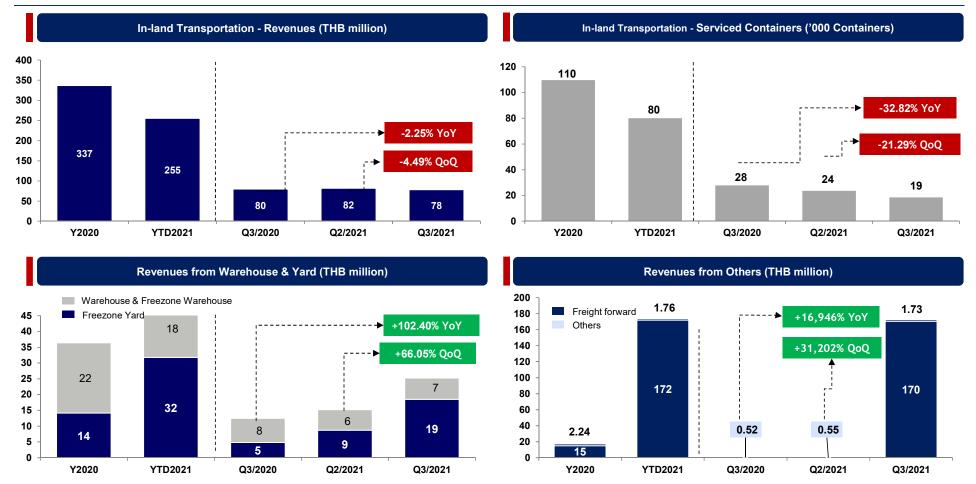




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Non-Terminal Activities

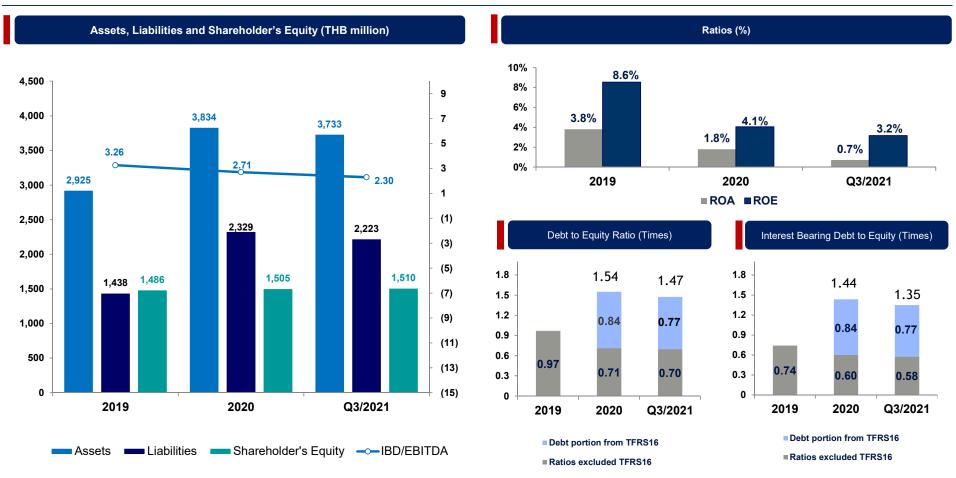




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Overall Financial Position

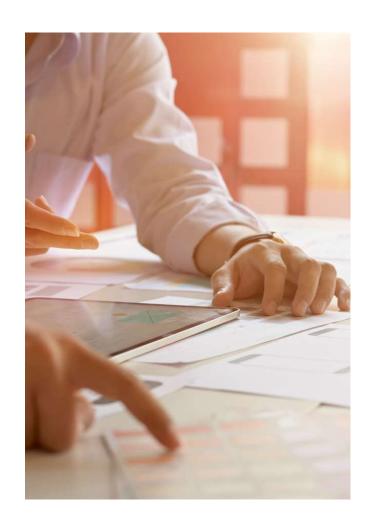




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BUSINESS OUTLOOK 2021





BUSINESS OUTLOOK 2021



Organic Growth

- Cold chain
- Bulk cargo



Business Expansion

- BRT : Commercial international port project
- BLP: Warehouses and industrial properties



Other Development

- Customer Service Center
- Port member
- Fast lane
- Solar Roof top

Organic Growth

SA-IATHA T. F. R. M. I. N. A.

Cold Chain in Bonded Warehouse









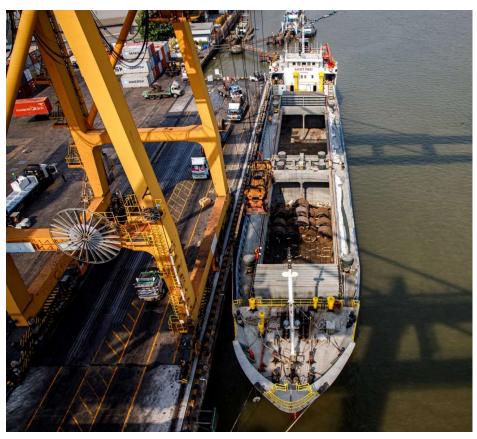




Organic Growth



Bulk cargo







Bulk cargo is commodity cargo that is transported unpackaged in large quantities. Which is an optional for our customers

Business Expansion



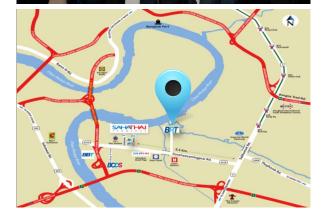
Bangkok River Terminal

Commercial international port project.

Planed opening in 1H/2023







Bangkok Logistic Park

Warehouses and industrial properties



Planed opening in 1H/2022





Other Development



Customer Service Center













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Other Development



Port member









Other Development



Fast lane





After we have had X-ray machine, e-payment and OCR, now we are ready to go to next step which is call "FAST LANE" to increase port efficiency

Solar Roof Top

PORT will install and operate solar power system on a rooftop of warehouse building in terminal on this environmentally friendly platform to supply to some part of warehouse and terminal, while also helping to reduce carbon dioxide levels in the atmosphere







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Q&A







THANK YOU

ALL THE RIGHT CONNECTIONS

For more information, Please visit our website: http://sahathaiterminal.com or contact us at ruthairat.b@sahathaiterminal.com Tel. +66 (0) 2386 8000 # 1888